



Economic Viability

What this means for sustainable agricultural enterprises and how it can be analysed

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Economic Viability: Common brainstorming

How would you describe an economic viable farm / agricultural enterprise?

What topics do you think of?





Sustainability generally encompasses three dimensions:

- Environmental
- Social
- Economic

How are these sustainability dimensions related to the **production** factors of a farm?

Land

Labor

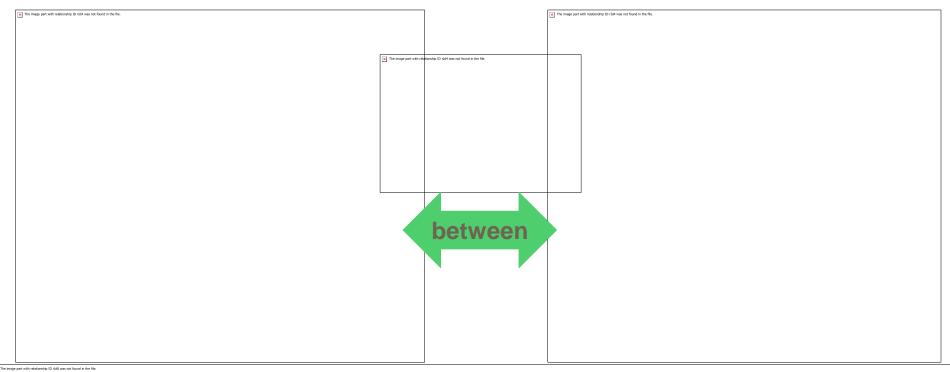
Capital

Which economic models are found in agriculture?



- Conventional (short term profitability) and closer to linear economy
- Green economy: linking economic topics with resource efficiency/use
- Circular economy: self-reliance, optimisation of resource use (environmental aspects)
- Resilience: being able to adapt to stressors from climate change, innovation

Economic models in agriculture:



Source: Ellen MacArthur Foundation. http://www.ellenmacarthurfoundation.org/education

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Source: Econexus / Agropoly BD 2013

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Conventional farms are characterized by:

- being market oriented (rather than subsistence oriented)
- capital intensive
- high-external-input agriculture:
 - Seeds, fertilizers, pesticides and high yield animals
 - non renewable resources (fossil fuels and other minerals)
- low crop diversity
- pollution and waste
- less involved with end-consumers of farm products

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Transition

As <u>markets</u> gain relevance in agriculture, farms are transitioning from "traditional" (closer to a circular economy) to "conventional" (closer to a linear economy) models, making them:

- more (short-term) profit oriented
- more competitive
- depend on fewer crops
- neglect the value of non-marketable environmental resources
- vulnerable to risks (unforeseen weather changes and pest incidences, fluctuations in world prices)
- Small farms cannot survive the structural transformation

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"It is a fundamental error to suppose that farming is neither a business nor a profession. It is a business which requires the highest business talent, it is a profession which requires the best technical skill."

Harvey W. Wilson

in

The Lure of the Land.

Nowadays we are talking about AGRI-PRENEURS

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Can farming be seen as a business?

Economic viability depends on economic and non-economic factors:

- Economic factors:
 - Economic returns (Profitability)
 - Financial constraints (Liquidity)
 - Uncertainty of returns (Stability)
- Non-economic factors:
 - Productivity of soils and other environmental resources (natural capital)
 - Social and environmental costs and benefits (externalities)



Can farmers be considered investors?

Farmers must decide on how to invest their economic resources:

- Land On which crops or animals? Keep farming it or sell
- Labor In the farm or work/study elsewhere?
- Capital In the farm (new technology) or obtain capital revenues from bank or other investments
- Environmental resources (natural capital)
- ... taking into account how their investment compares with other investment alternatives during the same **time span**!



Can farmers be considered investors?

A farmer must decide how to invest its non-economic production factors:

- Soil fertility: deplete or conserve organic matter?
- Water: invest in efficient irrigation systems?
- Other natural resources: conserve beneficial insects?
- Social: reinvest in community? Pay fair wages?

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Under today's farming economic model, any attempt at achieving sustainable agriculture is governed by economic viability.

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Any farming model (sustainable or not) must guarantee:

- 1. **Profitability**: it is more profitable than the alternatives
- 2. **Liquidity**: it does not involve large initial outlays (own capital investments) nor liquidity and finance problems
- Stability: its returns are not very uncertain compared with the alternatives.

... it is up to the **farm manager** to set short-term or long-term economic goals to its farming enterprise!

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Take-home messages



- The concept of economic viability should not be considered in a merely economic and short term perspective.
- It has to be linked to sustainability issues
- Economic aspects should be considered in a long term perspective and not at as a short term issue
- It is related to farm management